

DCI/IS 74-004

P 1 JAN 1974

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MEMORANDUM FOR: Director, Defense Intelligence Agency
Deputy Director for Intelligence, CIA

SUBJECT: Military Costing Review Board

1. I am in receipt of a Memorandum of Understanding between DIA and CIA on setting up a Military Costing Review Board. This memorandum is to urge you to add a "devil's advocate" to that Board.

2. As constituted the Board is composed of representatives of the costing activity. I cast no aspersions on their intentions, but must point out that all will be inclined by reason of position and bureaucratic pressures to defend rather than critique methods and results. The board needs at least one "atheist" in addition to the true believers. I have a nominee if this suggestion meets with your approval.

Daniel O. Graham
Major General, USA
Deputy to the DCI for the
Intelligence Community

cc: DDCI
Mr. Carver

HG Graham/wel/21 Jan 74
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MEMORANDUM FOR: D/DCI/IC

Danny:

This will insure CIA-DIA
agreement on costing matters but
it is a constructive step forward
in improving collaboration
in work on an important problem.

H. Knoche

1-21-74
(DATE)